



# 09

## THE COMBINED AUTHORITY BUDGET AND MEDIUM TERM FINANCIAL PLAN (MTFP)

### MAYORAL REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Mayor's Allowance	85.0	95.6	97.5	99.5
Mayor's Conference Attendance	10.0	10.0	10.0	10.0
Mayor's Office Expenses	40.0	40.0	40.0	40.0
Mayor's Office Accommodation	77.4	77.4	77.4	77.4
Mayor's Office Staff	254.4	259.5	264.7	270.0
<b>Total Mayor's Costs</b>	<b>466.8</b>	<b>482.5</b>	<b>489.6</b>	<b>496.9</b>
<b>Total Mayor's Approved Budgets</b>	<b>466.8</b>	<b>482.5</b>	<b>489.6</b>	<b>496.9</b>

### CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Combined Authority Staffing Costs (inc NI &amp; Pen 'er)</b>				
Chief Executive	274.2	306.4	312.5	318.8
<b>Housing Directorate</b>				
Housing	379.5	387.1	394.8	402.7
<b>Business and Skills Directorate</b>				
Business and Skills	827.7	844.2	861.1	878.3
Growth Hub	146.8	149.7	152.7	155.8
Energy	404.6	412.7	-	-
Energy - RCEF Staffing	-	-	-	-
AEB	242.5	247.4	252.3	257.3
<b>Delivery &amp; Strategy Directorate</b>				
Delivery & Strategy	1132.1	1154.7	1177.8	1201.4



## CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Corporate Services Directorate</b>				
Legal and Governance	503.8	583.2	594.9	606.8
Finance	454.1	463.2	472.4	481.9
HR	105.6	107.7	109.9	112.1
Communications	231.1	235.7	240.4	245.2
<b>Total Combined Authority Staffing Costs</b>	<b>4,702.0</b>	<b>4,892.0</b>	<b>4,568.9</b>	<b>4,660.3</b>
<b>Other Employee Costs</b>				
Travel	100.0	100.0	100.0	100.0
Apprenticeship Levy	17.9	18.7	17.4	17.8
Conferences, Seminars & Training	90.0	90.0	90.0	90.0
<b>Total Other Employee Costs</b>	<b>207.9</b>	<b>208.7</b>	<b>207.4</b>	<b>207.8</b>
<b>Externally Commissioned Support Services</b>				
External Legal Counsel	200.0	150.0	100.0	100.0
Finance Service	91.0	92.0	93.0	94.0
Democratic Services	90.0	90.0	90.0	90.0
Payroll	8.0	8.0	8.0	8.0
HR	25.0	25.0	25.0	25.0
Procurement	25.0	25.0	25.0	25.0
Finance System	-	-	-	-
ICT external support	50.0	50.0	50.0	50.0
<b>Total Externally Commissioned Support Services</b>	<b>489.0</b>	<b>440.0</b>	<b>391.0</b>	<b>392.0</b>
<b>Corporate Overheads</b>				
Accommodation Costs	340.0	340.0	340.0	340.0
Software Licences, Mobile Phones cost	20.0	20.0	20.0	20.0
Communications	40.0	40.0	40.0	40.0
Website Development	10.0	10.0	10.0	10.0
Recruitment Costs	-	-	-	-
Insurance	30.0	30.0	30.0	30.0
Audit Costs	85.0	85.0	85.0	85.0
Office running costs	25.0	25.0	25.0	25.0
Corporate Subscriptions	10.0	10.0	10.0	10.0
<b>Total Corporate Overheads</b>	<b>560.0</b>	<b>560.0</b>	<b>560.0</b>	<b>560.0</b>



## CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Governance Costs</b>				
Committee/Business Board Allowances	144.0	144.0	144.0	144.0
Miscellaneous	20.0	20.0	20.0	20.0
<b>Total Governance Costs</b>	<b>164.0</b>	<b>164.0</b>	<b>164.0</b>	<b>164.0</b>
<b>Election Costs</b>				
<b>Total Election Costs</b>	-	<b>1,040.0</b>	-	-
<b>Capacity Funding</b>				
<b>Total Capacity Funding</b>	<b>125.0</b>	<b>125.0</b>	<b>125.0</b>	<b>125.0</b>
<b>Financing Costs</b>				
Interest Receivable on Investments	(1,020.0)	(762.4)	(400.0)	
Interest on Borrowing	2,555.2	2,555.2	2,555.2	2,555.2
<b>Net Financing Costs</b>	<b>1535.2</b>	<b>1792.8</b>	<b>2155.2</b>	<b>2555.2</b>
<b>Total Operational Budget</b>	<b>7,783.1</b>	<b>9,222.5</b>	<b>8,171.6</b>	<b>8,664.3</b>
<b>Feasibility Budgets</b>				
Contribution to A14 Upgrade (DfT)	61.2	61.2	183.6	183.6
Non-Transport Feasibility (unallocated)	749.6	917.0	1000.0	1000.0
<b>Total Feasibility Budget</b>	<b>810.8</b>	<b>978.2</b>	<b>1,183.6</b>	<b>1,183.6</b>
<b>Recharges to Grant Funded Projects</b>				
Directly Grant Funded Staff	(1,472.4)	(1,501.9)	(1,531.9)	(1,562.5)
Directly Grant Funded Overheads	(248.9)	(253.9)	(259.0)	(264.2)
<b>Total Recharges to Grant Funded Projects</b>	<b>(1,721.3)</b>	<b>(1,755.7)</b>	<b>(1,790.9)</b>	<b>(1,826.7)</b>
<b>Total Corporate Services Approved Budgets</b>	<b>6,872.6</b>	<b>8,445.0</b>	<b>7,564.3</b>	<b>8,021.2</b>



## BUSINESS AND SKILLS REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>AEB Devolution Programme</b>	10,948.9	10,948.9	10,948.9	10,948.9
<b>AEB Programme Costs</b>	564.1	564.1	564.1	564.1
<b>Marketing and Promotion of Services</b>	75.0	-	-	-
<b>Careers and Enterprise Company (CEC)</b>	80.5	-	-	-
<b>Energy Hub</b>	697.8	-	-	-
<b>EU Exit Funding</b>	181.8	-	-	-
<b>Growth Company Development</b>	-	-	-	-
<b>Growth Hub</b>	246.0	246.0	246.0	246.0
<b>HAT Work Readiness Programme</b>	-	-	-	-
<b>Health and Care Sector Work Academy</b>	1,100.0	1,300.0	-	-
<b>LEP Capacity Funding</b>	-	-	-	-
<b>LIS Implementation</b>	195.0	200.0	200.0	200.0
<b>Local Growth Fund Costs</b>	480.0	480.0	480.0	480.0
<b>Market Town Implementation of Strategies</b>	175.0	200.0	200.0	200.0
<b>Marketing</b>	20.0	20.0	20.0	20.0
<b>Rural Community Energy Fund (RCEF)</b>	1,713.2	314.4	-	-
<b>Skills Advisory Panel (SAP) (DfE)</b>	-	-	-	-
<b>Skills Brokerage</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	98.0	-	-	-
<b>Skills Strategy Implementation</b>	125.0	150.0	150.0	150.0
<b>St Neots Masterplan</b>	167.0	83.0	-	-
<b>Trade and Investment Programme</b>	100.0	-	-	-
<b>EZ Funded Growth Company Contribution</b>	230.0	279.0	418.0	-
<b>University of Peterborough</b>	-	-	-	-
<b>Total Business &amp; Skills Approved Budgets</b>	<b>17,099.3</b>	<b>14,785.4</b>	<b>13,227.0</b>	<b>12,809.0</b>
<b>Total Business &amp; Skills Subject to Approval</b>	<b>98.0</b>	-	-	-
<b>Total Business &amp; Skills Revenue Expenditure</b>	<b>17,197.3</b>	<b>14,785.4</b>	<b>13,227.0</b>	<b>12,809.0</b>



## DELIVERY AND STRATEGY REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>A10 Dualling SOBC</b>				
Approved Project Costs	250.0	-	-	-
<b>A14 Revenue Feasibility</b>				
Approved Project Costs	-	-	-	-
<b>Bus Review Implementation</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	1,200.0	-	-	-
<b>CAM Metro</b>				
Approved Project Costs	965.0	-	-	-
<b>Cambridge South</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	1,500.0	-	-	-
<b>Climate Change</b>				
Approved Project Costs	125.0	-	-	-
<b>Huntingdon 3rd River Crossing</b>				
Approved Project Costs	96.5	-	-	-
<b>Land Commission</b>				
Approved Project Costs	-	-	-	-
<b>Local Transport Plan</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	-	100.0	-	-
<b>Monitoring and Evaluation Framework</b>				
Approved Project Costs	168.7	150.0	34.0	-
Subject to Approval	-	-	36.0	70.0
<b>Public Service Reform</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	75.0	-	-	-
<b>Schemes and Studies</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	100.0	-	-	-
<b>Strategic Planning</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	144.9	100.0	100.0	-



## DELIVERY AND STRATEGY REVENUE BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Sustainable Travel</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	150.0	-	-	-
<b>Transport Levy CCC</b>				
Approved Project Costs	8,497.7	8,667.7	8,841.1	9,017.9
<b>Transport Levy PCC</b>				
Approved Project Costs	3,849.9	3,926.9	4,005.4	4,085.5
<b>Total Delivery &amp; Strategy Approved Projects</b>	<b>13,952.8</b>	<b>12,744.6</b>	<b>12,880.5</b>	<b>13,103.4</b>
<b>Total Delivery &amp; Strategy Projects Subject to Approval</b>	<b>3,169.9</b>	<b>200.0</b>	<b>136.0</b>	<b>70.0</b>
<b>Total Delivery &amp; Strategy Revenue Expenditure</b>	<b>17,122.7</b>	<b>12,944.6</b>	<b>13,016.5</b>	<b>13,173.4</b>
<b>Net Revenue Cost Subject to Approval</b>	<b>3,169.9</b>	<b>200.0</b>	<b>136.0</b>	<b>70.0</b>

## HOUSING REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
War Veterans Homelessness Support Grant	-	-	-	-
CLT / £100k Housing	83.4	-	-	-
Garden Villages	-	-	-	-
<b>Total Housing Approved Budgets</b>	<b>83.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Housing Revenue Expenditure</b>	<b>83.4</b>	<b>-</b>	<b>-</b>	<b>-</b>



## BUSINESS AND SKILLS CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>University of Peterborough - Business Case/Phase 1</b>				
Approved Project Costs	11,150.0	-	-	-
<b>Capital Growth Grant Scheme Pilot</b>				
Approved Project Costs	3,000.0	-	-	-
<b>Eastern Agritech Initiative</b>				
Approved Project Costs	2,189.0	-	-	-
<b>Future Pipeline Projects</b>				
Approved Project Costs	38,313.1	-	-	-
<b>Haverhill Epicentre (Loan)</b>				
Approved Project Costs	1,350.0	-	-	-
<b>Illumina Accelerator (Loan)</b>				
Approved Project Costs	2,000.0	-	-	-
<b>Imet Phase 3</b>				
Approved Project Costs	-	-	-	-
<b>In_Collusion (Digital Sector Skills)</b>				
Approved Project Costs	-	-	-	-
<b>Lancaster Way Phase 2</b>				
Approved Project Costs	713.5	-	-	-
<b>Living Cell</b>				
Approved Project Costs	-	-	-	-
<b>Market Town Master Plan Pump Priming</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	3,500.0	1,000.0	-	-
<b>Revenue Recharge to Growth Funds</b>				
Approved Project Costs	-	-	-	-
<b>Sci-Tech Container Village (Loan)</b>				
Approved Project Costs	697.0	-	-	-
<b>Small Grants Programme</b>				
Approved Project Costs	100.0	-	-	-
<b>Teraview Cambridge (Loan)</b>				
Approved Project Costs	-	-	-	-
<b>Ascendal New Technology Accelerator (Equity)</b>				
Approved Project Costs	500.0	-	-	-



## BUSINESS AND SKILLS CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Hauxton House Redevelopment (Grant)</b>				
Approved Project Costs	-	-	-	-
<b>Hauxton House Redevelopment (Loan)</b>				
Approved Project Costs	-	-	-	-
<b>NIAB - Agri-Tech Start Up Incubator (Grant)</b>				
Approved Project Costs	2,000.0	-	-	-
<b>NIAB - Hasse Fend (Grant)</b>				
Approved Project Costs	300.0	-	-	-
<b>TWI - Innovation Ecosystem (Grant)</b>				
Approved Project Costs	1,230.0	-	-	-
<b>The Growth Serevice Company (Equity)</b>				
Approved Project Costs	-	-	-	-
<b>Use of Loan Receipts Received - Recycle</b>				
Subject to Approval	-	-	-	-
<b>Total Approved Business and Skills Capital Projects</b>	<b>63,542.6</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Business and Skills Project Costs Subject to Approval</b>	<b>3,500.0</b>	<b>1,000.0</b>	<b>-</b>	<b>-</b>
<b>Total Business and Skills Capital Projects</b>	<b>67,042.6</b>	<b>1,000.0</b>	<b>-</b>	<b>-</b>





## DELIVERY AND STRATEGY CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>A10 Dualling</b>				
Approved Project Costs	-	-	-	-
<b>A47 Dualling</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	218.5	218.5	576.7	720.9
<b>King's Dyke</b>				
Approved Project Costs	5,922.9	9,087.0	-	-
<b>A47 Junction 18 Improvements</b>				
Approved Project Costs	-	-	-	-
<b>Cambridge South Station</b>				
Subject to Approval	750.0	7,000.0	8,000.0	-
<b>Regeneration of Fenland Railway Stations</b>				
Approved Project Costs	1,500.0	-	-	-
Subject to Approval	874.0	5,559.0	-	-
<b>Soham Station</b>				
Approved Project Costs	6,000.0	13,103.5	896.8	-
<b>Wisbech Rail</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	987.6	2,000.0	3,000.0	5,000.0
<b>A16 Norwood Dualling</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	400.0	730.0	12,000.0	-
<b>A141 capacity enhancements</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	500.0	1,000.0	-	-
<b>A505 Corridor</b>				
Approved Project Costs	-	-	-	-
<b>A605 Oundle Rd Widening - Alwalton-Lynch Wood</b>				
Approved Project Costs	795.0	-	-	-
<b>A1260 Nene Parkway Junction 15</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	224.6	8,000.0	-	-



## DELIVERY AND STRATEGY CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>A1260 Nene Parkway Junction 32-3</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	4,530.1	3,500.0	-	-
<b>Coldhams Lane roundabout improvements</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	700.0	1,500.0	-	-
<b>Digital Connectivity Infrastructure Programme</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	2,682.0	1,867.5	-	-
<b>Ely Area Capacity Enhancements</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	4,141.4	-	-	-
<b>Fengate Access Study - Eastern Industries Access - Phase 1</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	1,000.0	4,890.0	-	-
<b>Fengate Access Study - Eastern Industries Access - Phase 2</b>				
Approved Project Costs	100.0	-	-	-
Subject to Approval	120.0	700.0	1,280.0	-
<b>Highways Maintenance (with PCC and CCC)</b>				
Approved Project Costs	23,080.0	23,080.0	23,080.0	23,080.0
<b>M11 Junction 8</b>				
Approved Project Costs	1,000.0	-	-	-
<b>March Junction Improvements</b>				
Approved Project Costs	112.0	-	-	-
Subject to Approval	3,198.0	1,550.0	-	-
<b>St Neots Masterplan Capital</b>				
Approved Project Costs	-	-	-	-
Subject to Approval	3,200.0	-	-	-
<b>Wisbech Access Strategy</b>				
Approved Project Costs	9,500.0	-	-	-
Subject to Approval	930.0	3,000.0	-	-



## DELIVERY AND STRATEGY CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>A605 Stanground - Whittlesea</b>	-	-	-	-
Approved Project Costs	-	-	-	-
<b>Total Delivery and Strategy Approved Capital Projects</b>	48,009.9	45,270.5	23,976.8	23,080.0
<b>Total Delivery and Strategy Projects Subject to Approval</b>	24,456.2	41,515.0	24,856.7	5,720.9
<b>Total Delivery and Strategy Capital Projects</b>	72,466.1	86,785.5	48,833.5	28,800.9

## HOUSING CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
<b>Wisbech Garden Town</b>				
Approved Project Costs	750.0	750.0	-	-
<b>Cambridge City Housing Programme</b>				
Approved Project Costs	27,954.0	7,300.1	-	-
Subject to Approval				
<b>Affordable Housing Grant Programme</b>				
Approved Project Costs	12,652.9	19,236.0	6,759.6	11,714.3
<b>Housing Investment Fund - contracted</b>				
Approved Project Costs	6,739.8	-	-	-
Subject to Approval				
<b>Total Housing Approved Capital Projects</b>	<b>48,096.7</b>	<b>27,286.1</b>	<b>6,759.6</b>	<b>11,714.3</b>
<b>Total Housing Project Costs Subject to Approval</b>	-	-	-	-
<b>Total Housing Capital Projects</b>	<b>48,096.7</b>	<b>27,286.1</b>	<b>6,759.6</b>	<b>11,714.3</b>